



When we launched the public phase of the Campaign for Claremont McKenna, we believed that the Campaign would transform the College. However, we could not have predicted all of the details or the unexpected generosity that would come from this historic fundraising effort.

We now see the impact of the Campaign on the life of the College in clear, powerful ways. As I walk through our campus, the concrete examples of the Campaign are all around me.

I marvel at the Kravis Center, a bold new gateway for the campus that will provide us with innovative new ways to teach and learn.

I stop to talk with China expert Minxin Pei, the Tom and Margot Pritzker '72 Professor of Government, a George Roberts Fellow, and the director of the Keck Center for International and Strategic Studies. He would not be sharing his expertise on the Pacific Rim without the vision of the Campaign.

I make my way to the Robert Day School for Economics and Finance to visit a master's level class that provides students with the technical fluency necessary to navigate complex markets and the skills and judgment required to successfully lead in a global, dynamic world.

It's clear that several distinguished CMC alums have stepped forward—notably trustees Robert A. Day '65 P'12, Henry R. Kravis '67, George R. Roberts '66 P'93, and A. Steven Crown '74—and have initiated dramatic changes to the campus and its curriculum. While we are grateful for their generosity and contributions, we also understand that this Campaign is about thousands of CMC alumni, parents, and friends who are committed to the College and our distinct mission.

This is at once an exhilarating and challenging time in the life of the Campaign for Claremont McKenna. We have reached the \$510 million mark—surpassing the previous fundraising record held by Williams College for a national liberal arts college—toward our goal of \$600 million. This is an amazing achievement during extremely difficult economic times; it is a testament to our donors, who made conscious decisions to invest in CMC amid competing interests and economic uncertainty.

While we take a brief moment to celebrate our achievements, we must renew our efforts to complete the vision of the Campaign. We are asking all alumni and friends to help us to fund five essential Campaign priorities:

- CMC admits all students without regard to the family's income, and meets all financial need of the student. In 2008, the College increased its scholarship grants in order to eliminate all loans from students' financial aid packages. The Campaign seeks endowments and annual gifts to expand financial aid and to continue cultivating the leaders of tomorrow.
- With the creation of the Kravis Center, there is a need to develop a new landscape design that will link the Kravis

Center to Bauer Hall. The result will be a more aesthetically pleasing environment that will provide continuity for our beautiful campus.

- CMC provides outstanding programs and facilities that meet the comprehensive needs of our community of athletes and non-athletes. Our existing outdoor facilities and programs are superb. We do have some significant challenges, however, with our indoor facilities. We are working to fund a new, comprehensive fitness and athletic center that will replace Ducey Gymnasium, which is inadequate to support a co-educational program encompassing intramural competition, physical education curricula, recreational activities, and 21 varsity sports. We envision creating a facility with distinctive architecture that will highlight the College's commitment to fitness and athletics and link "indoor" with the "outdoor."
- The Athenaeum is a hallmark CMC program, but the building needs renovations. We need to create a new upstairs office space as well as an updated apartment for the distinguished visitors who come to CMC from across the globe to share their experiences and knowledge.
- The CMC experience fosters an intellectual curiosity and a desire to take on big challenges. Through our science programs, we are educating a new generation of leaders who will be prepared to understand and harness the power of science and technology. There is a pressing need for politicians who understand complex concepts about genetics or stem cells, business leaders who can balance the need for profit with the desire to protect fragile ecosystems, and scientists who can think beyond the confines of the laboratory to gauge broader societal implications of their research. Our goal is to create a new building for the W.M. Keck Science Department at CMC that will allow students to have the superb facilities they need to study the rapidly changing fields of science and technology.

During my time at CMC, I have been consistently amazed by the energy and dedication of our students, faculty, staff and alumni. We are close to achieving the goals of the campaign, and now is the time to come together to fund these five remaining priorities. Each gift is important, and we are looking for participation from alumni and friends at every level. I want to express my sincere thanks to each of you who has made a gift to the campaign, and I look forward to celebrating the completion of this historic campaign with all of our alumni and friends.